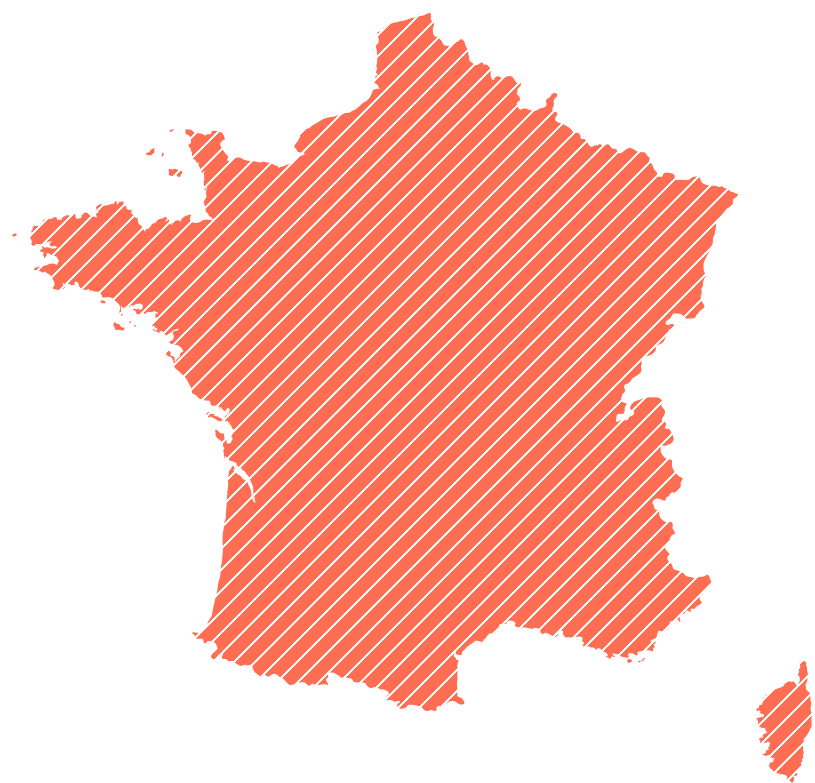


# 2025 Board Monitor

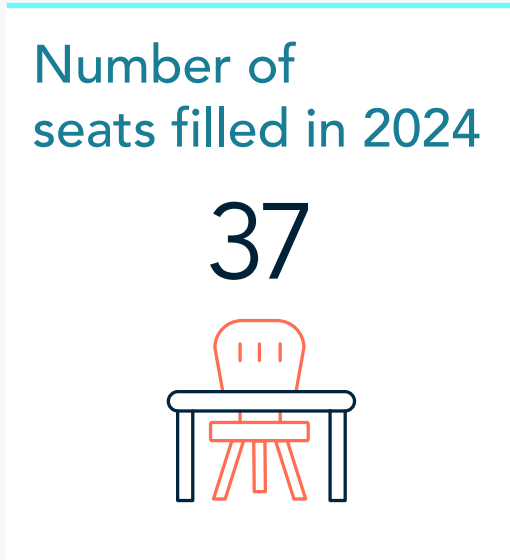
## France

# Snapshot

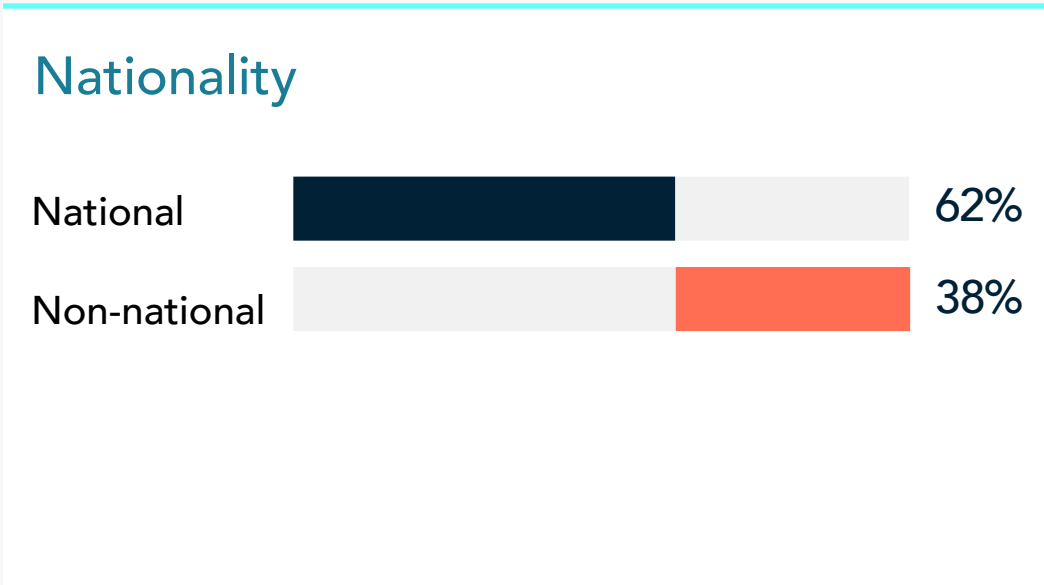
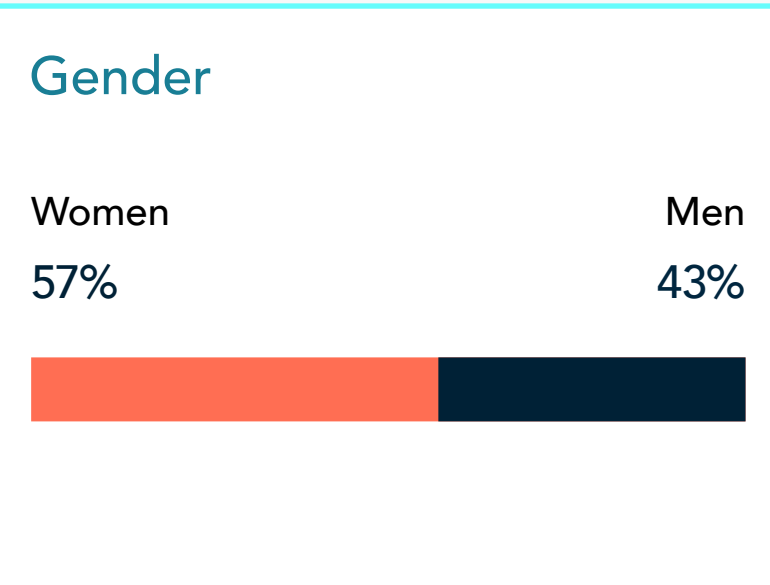
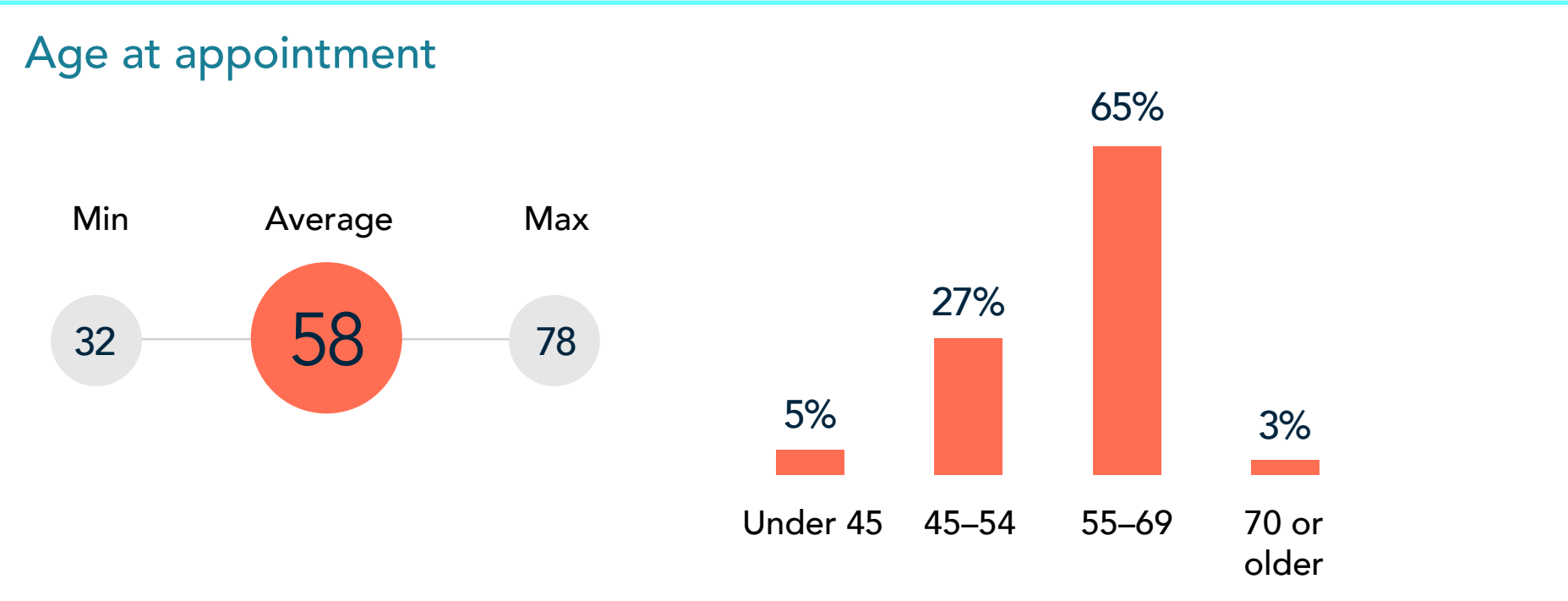
CAC 40 board appointments, 2024



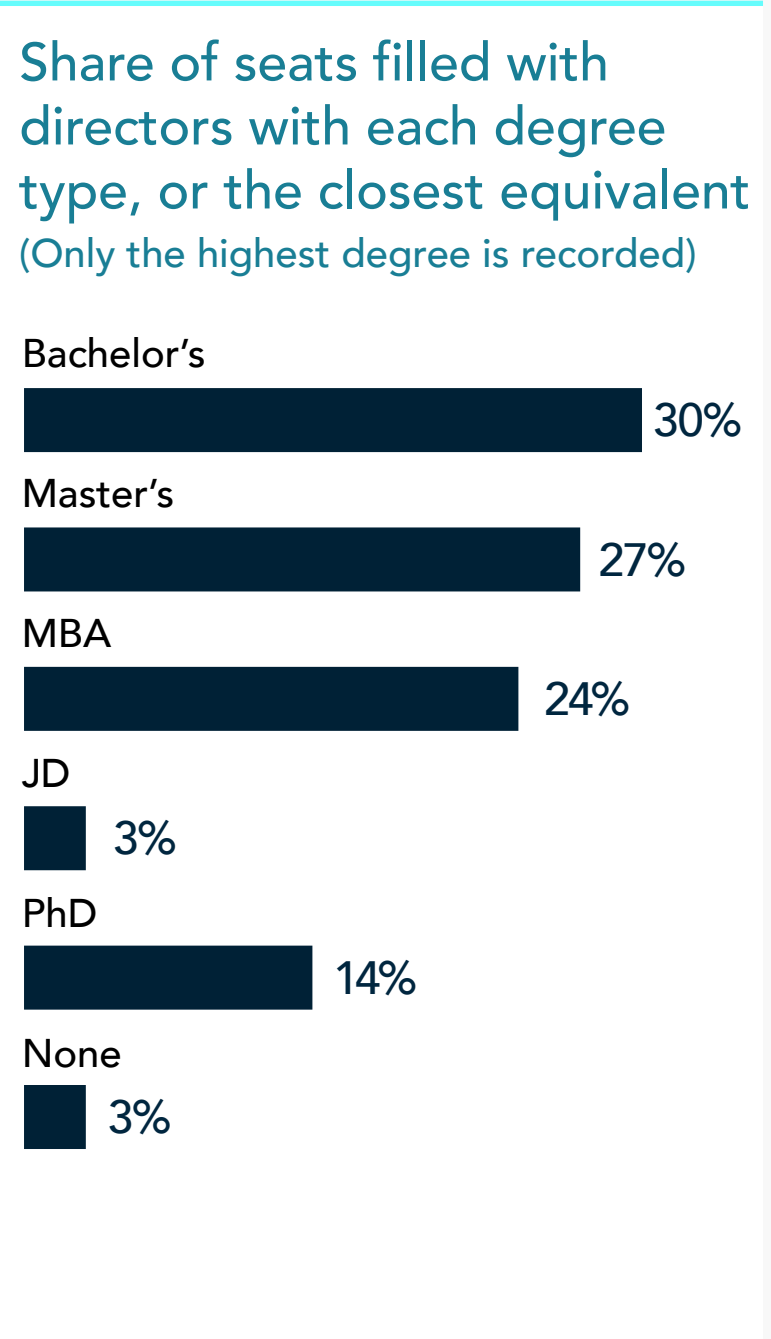
### Class size



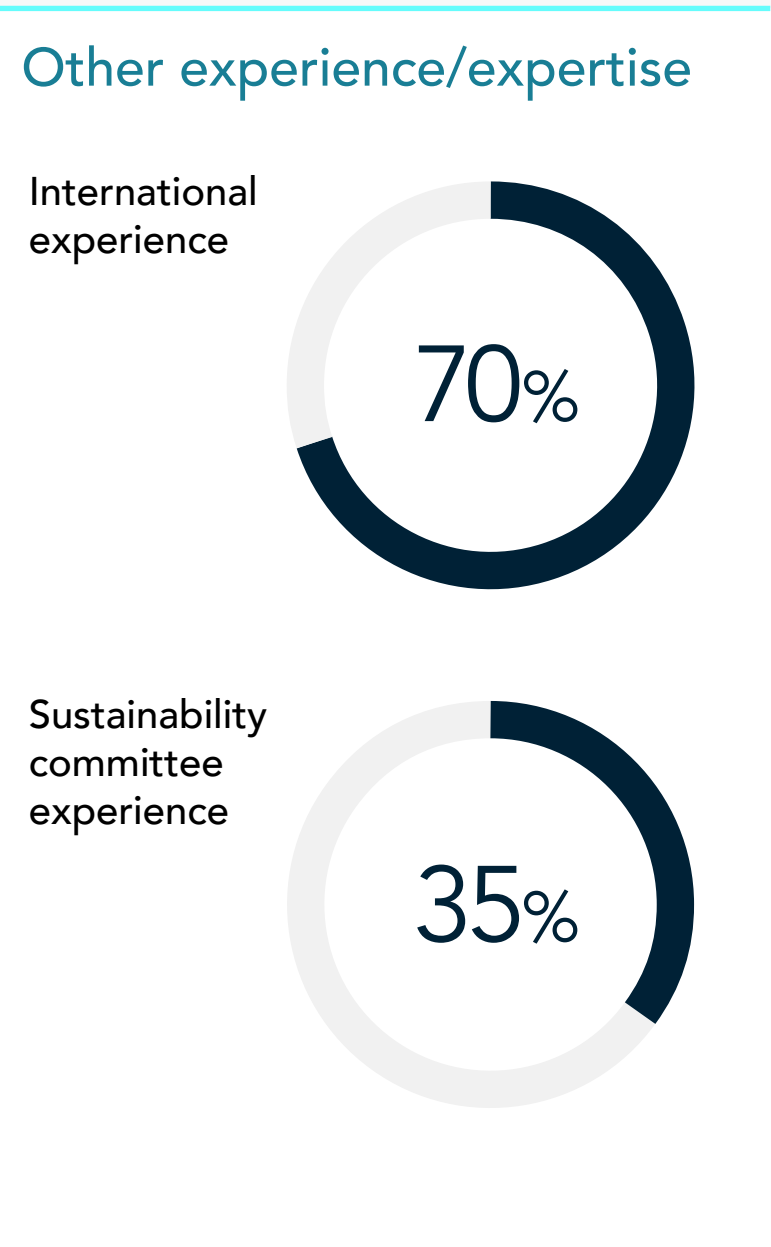
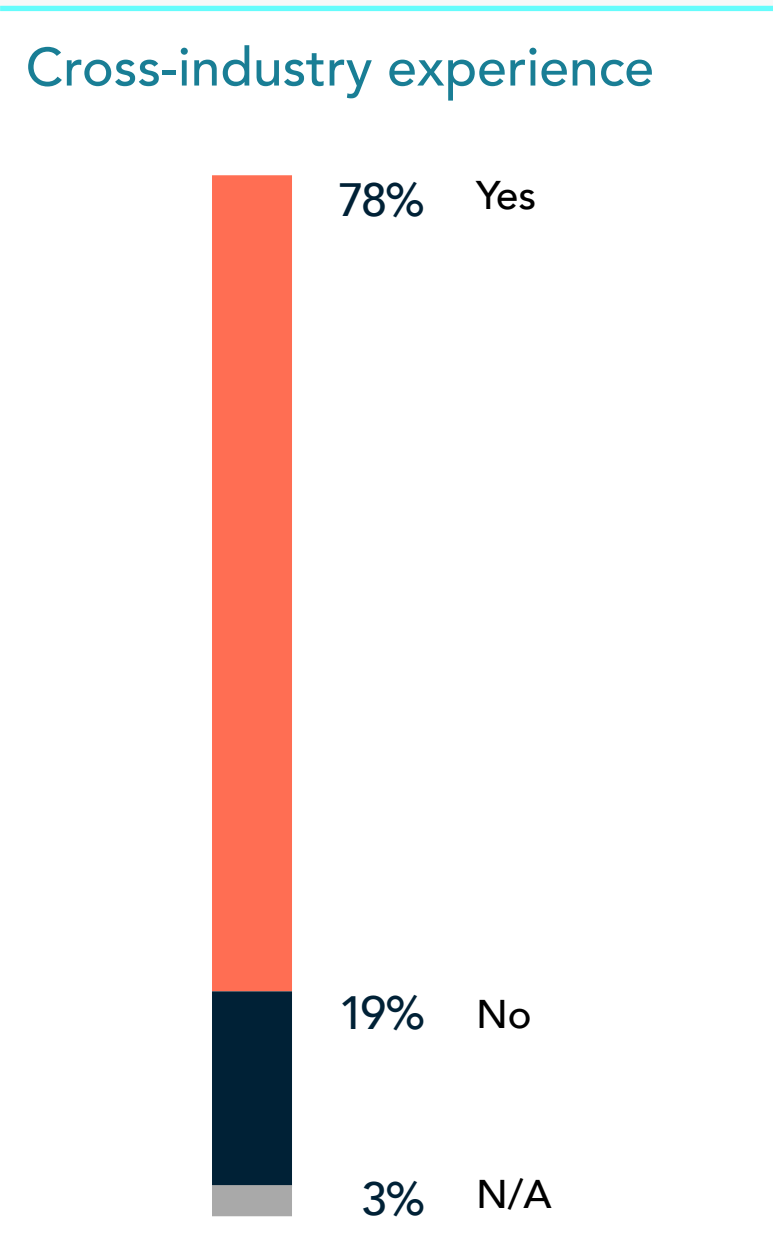
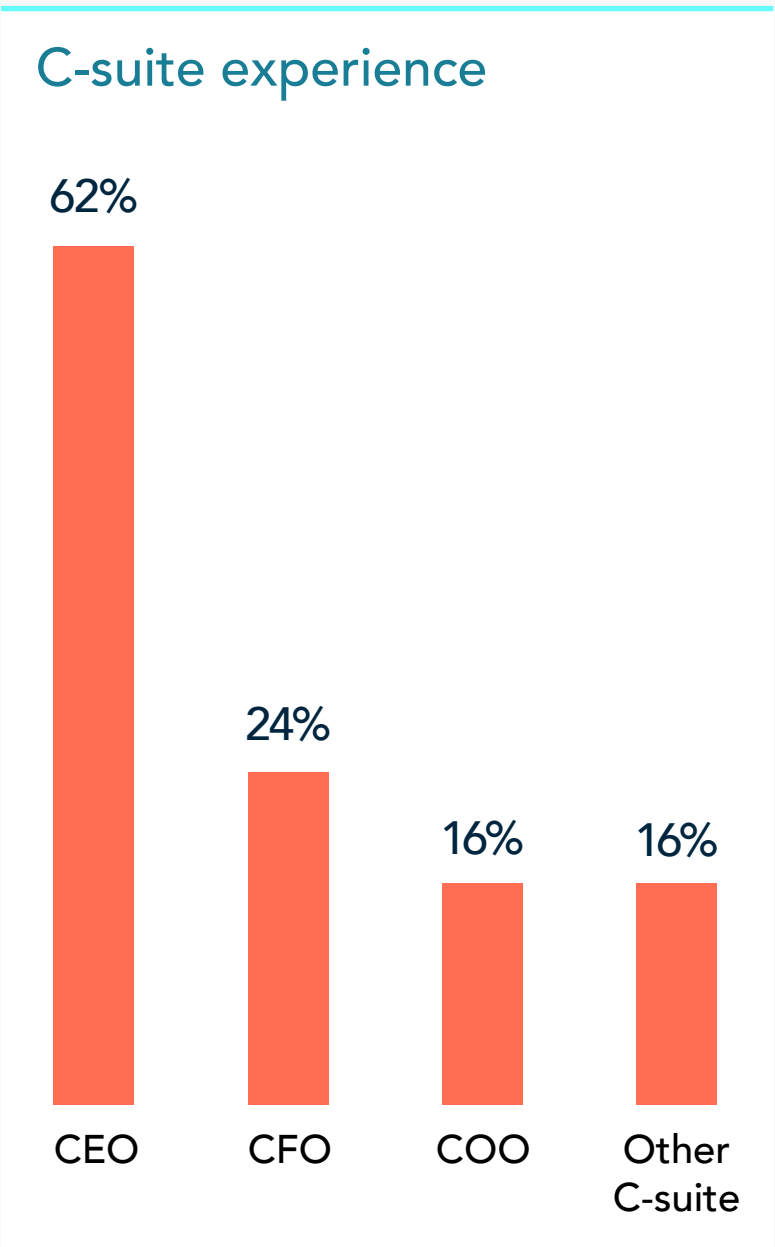
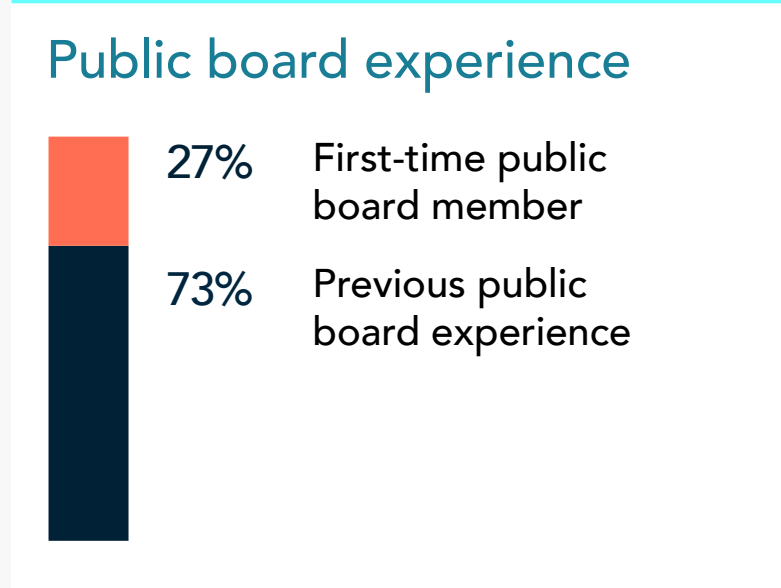
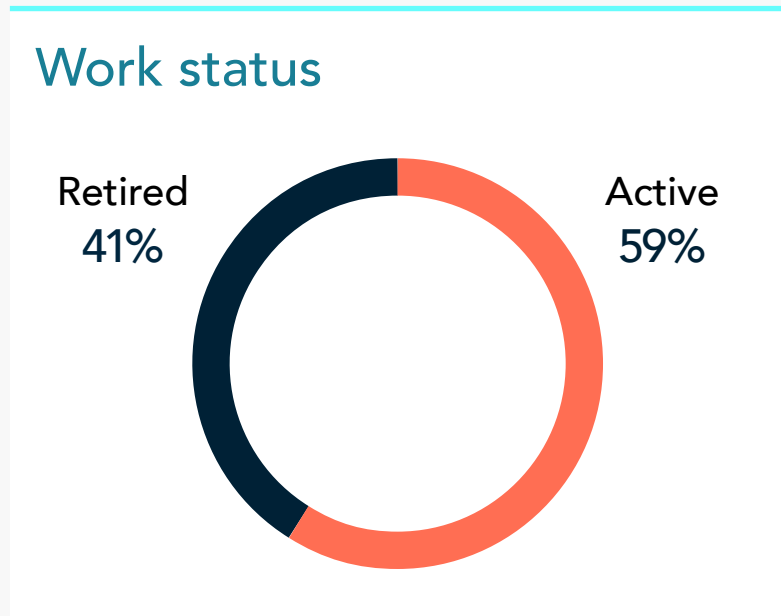
### Personal background



### Education

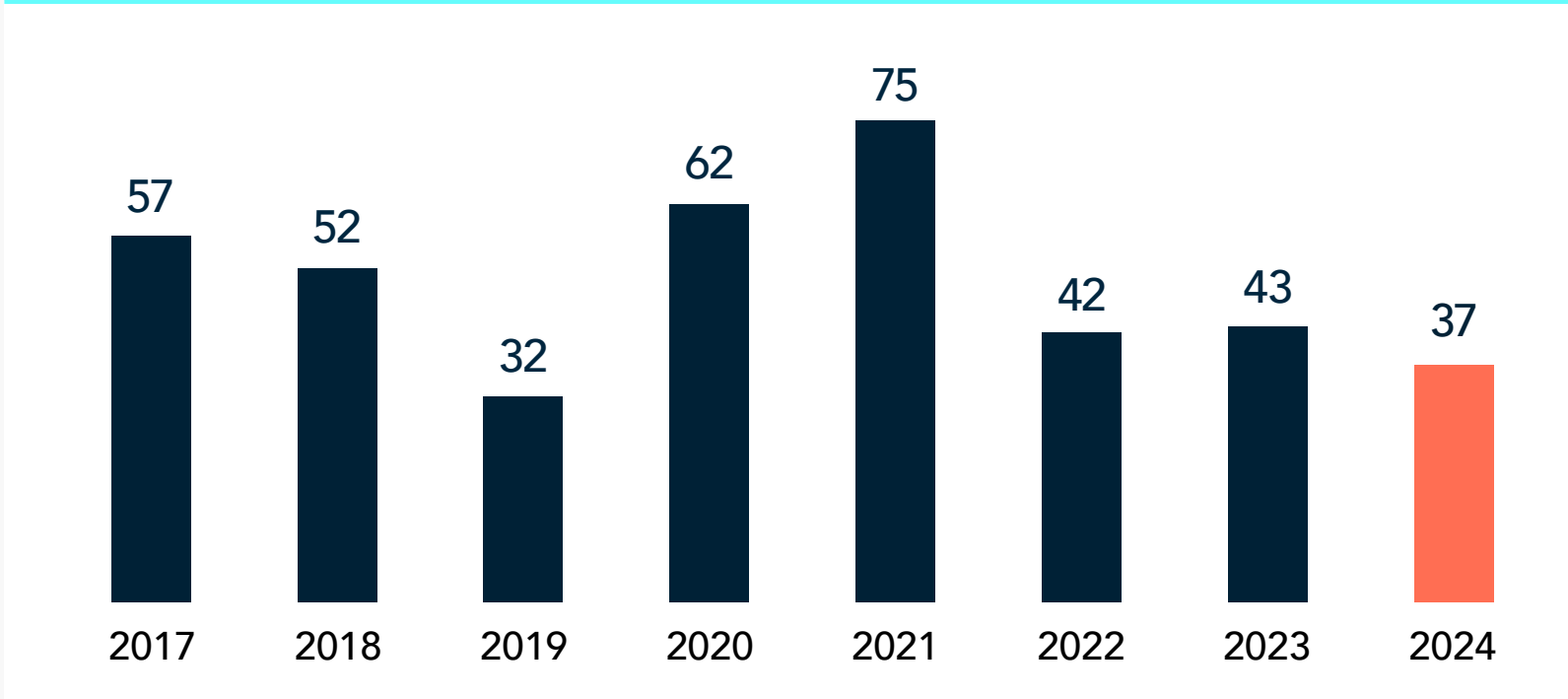


### Career experience

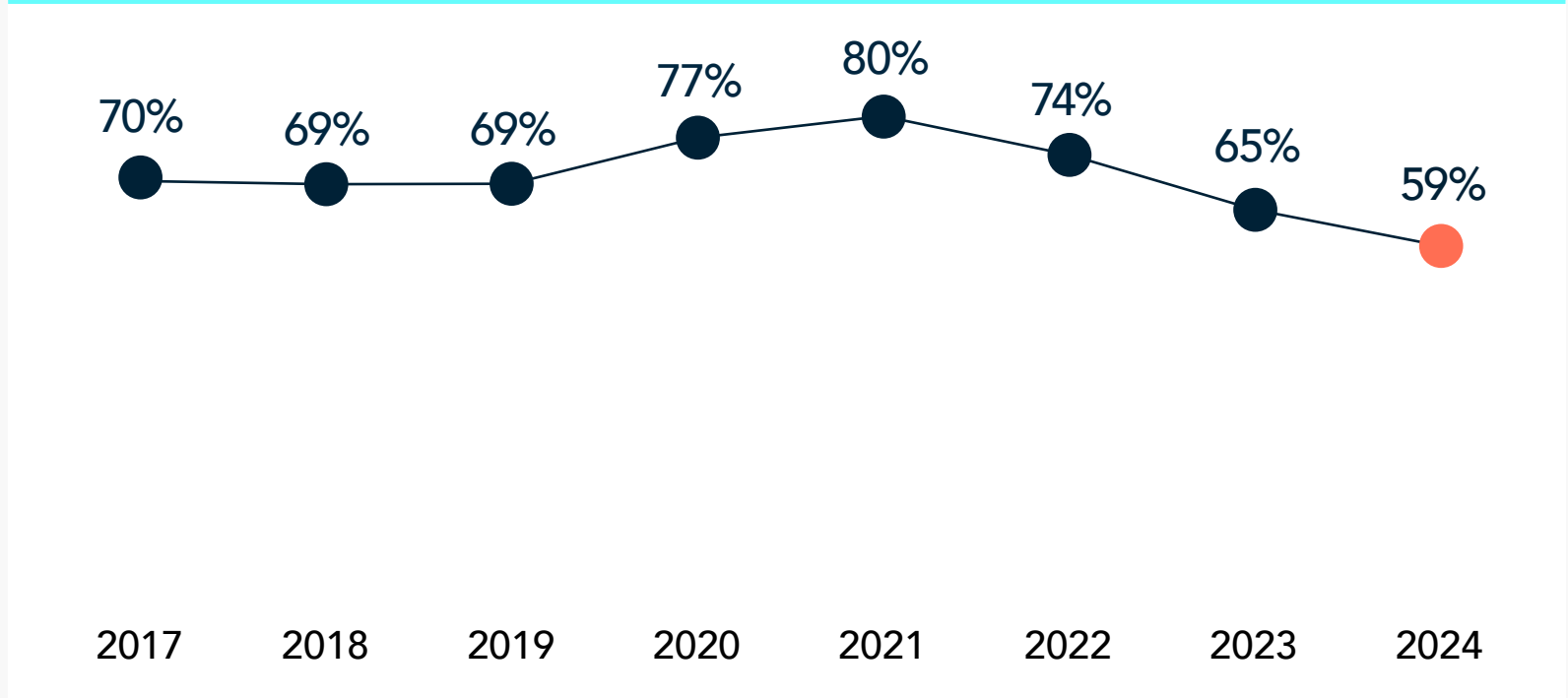


# Trends

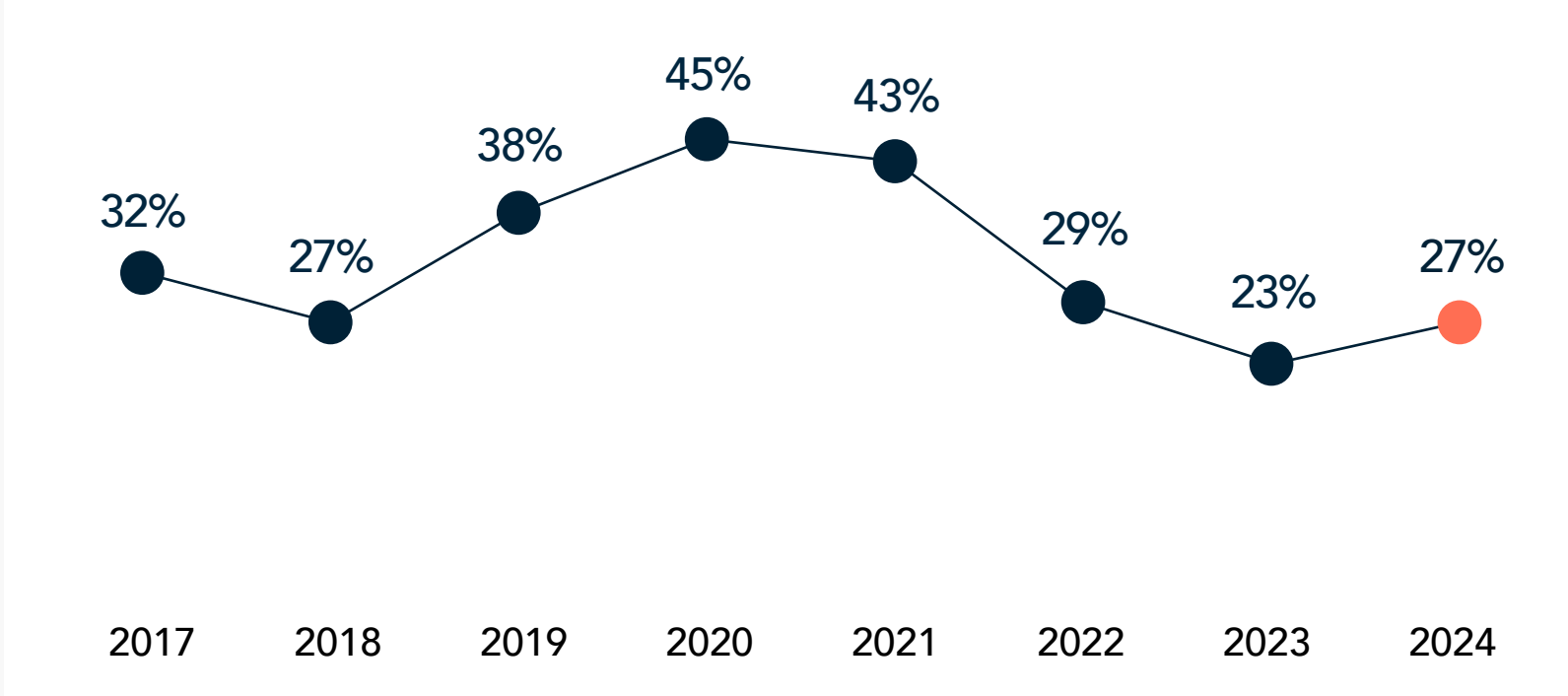
## Number of seats filled



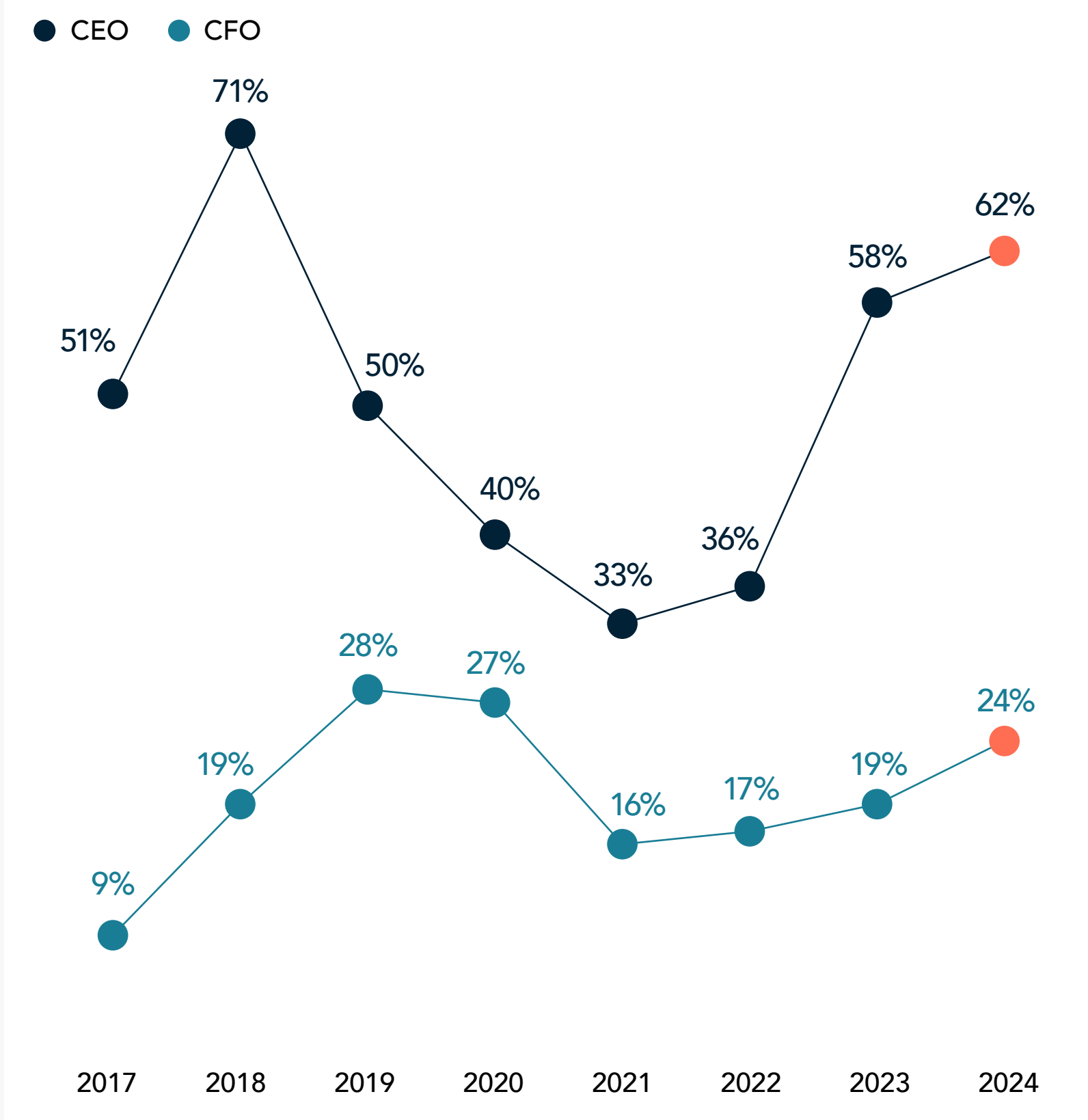
## Active executives



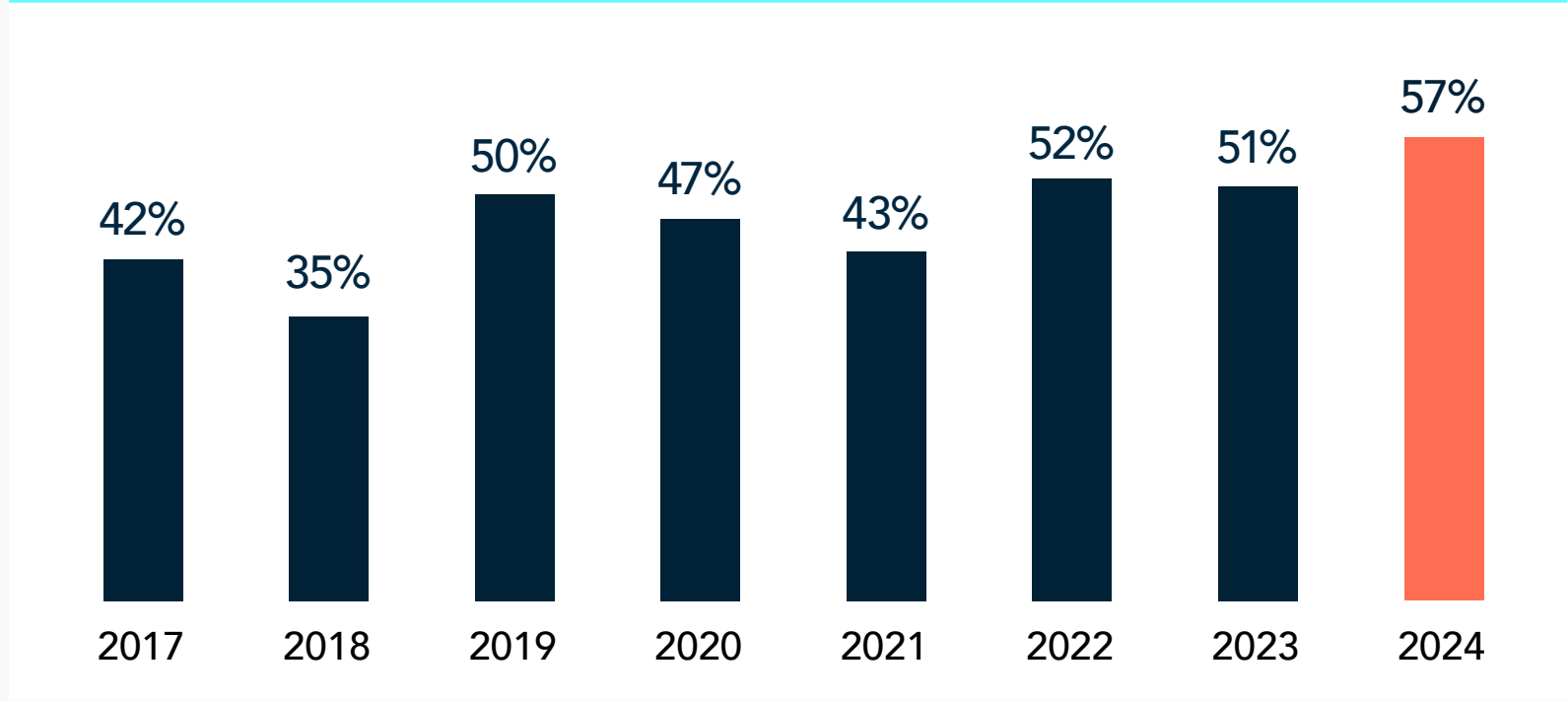
## First-time public board members



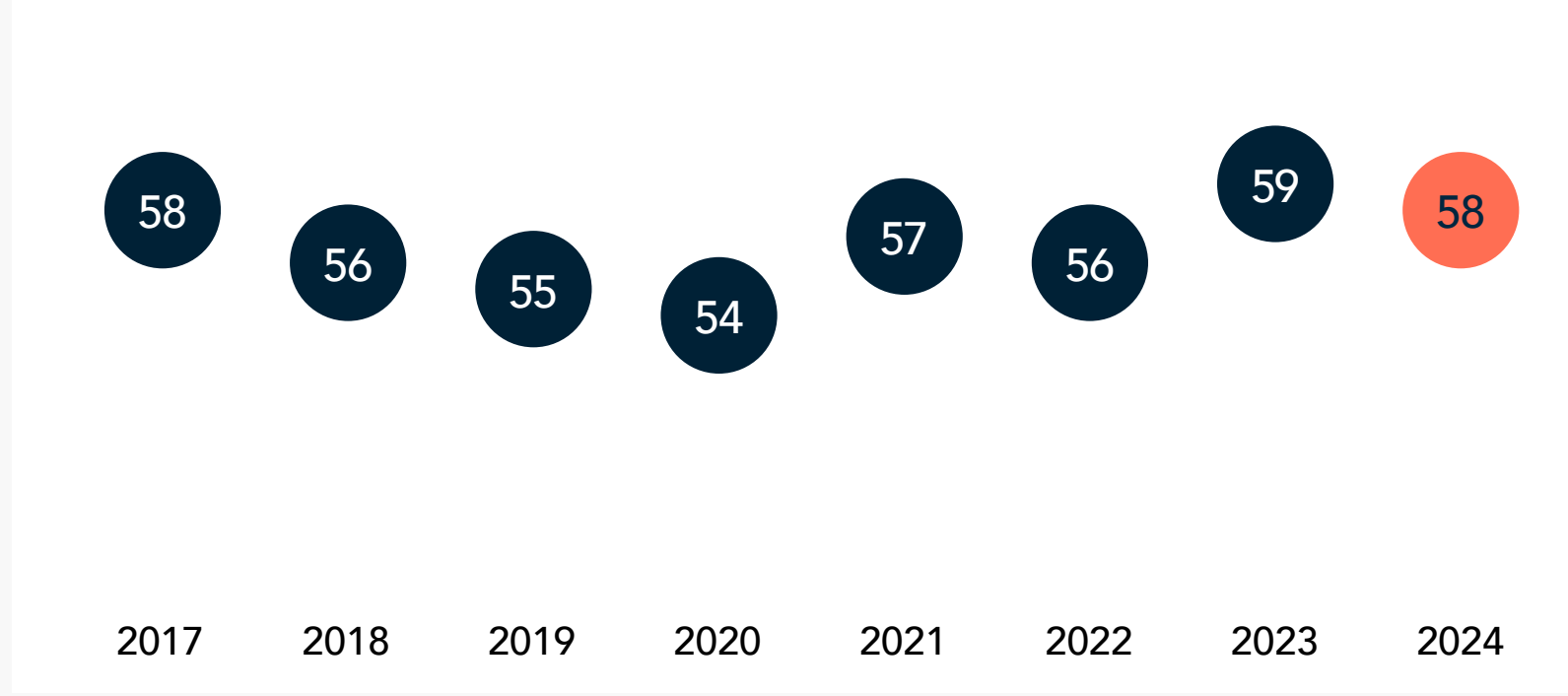
## CEO & CFO experience



## Share of women



## Age at appointment



CEO & Board of Directors Practice, France

Sylvain Dhenin  
Paris  
sdhenin@heidrick.com